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## **Experience Summary**

Over thirty years of experience in energy policy, strategic planning, and the oversight of both public and investor owned electric utilities. Broad strategic and tactical experience in addressing the nation's most difficult energy challenges. Recognized as a leader in fields including the Smart Grid, energy efficiency, renewable energy, and retail and wholesale power markets. Strong management experience with outstanding technical, financial, teaching and communication skills.

## **Positions**

### **Senior Manager for Strategic Planning,**

January, 2011 - Present

New York City Independent System Operator

Responsible for establishing the strategic direction for the NYISO, which manages New York State's electric grid and wholesale power markets. Leads the development of policies and programs in key areas and emerging topics including the Smart Grid, dynamic pricing, demand response, and other initiatives designed to serve the public interest. Oversees the NYISO's extensive energy market training programs for market participants and stakeholders.

### **Senior Vice President for Energy Policy,**

November, 2007 – December, 2010

New York City Economic Development Corporation, New York, New York

Primary responsibility for the development and implementation of New York City's energy policy and the clean energy recommendations included in the City's long term sustainability plan, known as PlaNYC. Principal advisor to the office of Mayor Michael Bloomberg for energy and power reliability issues. Served as Chairman of the New York City Energy Policy Task Force and Chairman of the first New York City Energy Planning Board. Led the development of the City's first long range electric transmission and clean generation study, and guided a Smart Grid demonstration program in City owned buildings.

**Director, Office of Electricity and Environment, 2003 - 2007**

New York Department of Public Service, Albany, New York,

Lead advisor to the New York Public Service Commission for electricity, energy efficiency, renewable energy and environmental issues. Manager of an office comprised of 77 professional staff with responsibility for multiple aspects of New York State's electric system operations, including: the reliability and safety of the State's bulk transmission and local power distribution systems; the establishment of innovative utility rate structures; the development of markets for clean distributed generation, long-term resource planning, oversight of all public benefit energy efficiency and environmental programs, and the siting of new generation and transmission facilities;

Leader of the Public Service Commission's investigation into the Queens and Westchester power outages during the summer of 2006, and the Northeast Blackout of 2003. Managed the development and implementation of the Commission's Renewable Portfolio Standard Program (RPS) to promote renewable energy.

**Chief, Environmental Analysis and Energy Conservation, 1999 – 2002**

Office of Electricity and Environment

New York Department of Public Service, Albany, New York,

Primary responsibility for developing and managing the Commission's System Benefit Charge Initiative, and overseeing its field implementation by NYSERDA.

Lead responsibility for initiatives related to the introduction of electric retail access and electric sector reform in New York State.

Leader of a special Integrated Demand and Supply-Side Team established by the Governor's Office to address New York City's serious load and capacity problems projected for the summer of 2001. The team developed and implemented fast track programs that delivered over 1600 MWs of new generating supply and demand reductions averting major power disruptions.

**Chief, Demand-Side Planning and Evaluation, 1986 – 1998.**

Office of Energy Efficiency and Environment, New York Department of Public Service, Albany, New York

Led efforts to establish large-scale demand-side management (DSM), renewable energy, and clean generation programs for the State of New York. Efforts led to the implementation of over 1200 MWs of cost effective DSM.

Led the Department's initiative to develop Integrated Demand and Supply guidelines for utilities, and guided the staff analysis of the initial Integrated Resource Plans filed with the Commission by the State's investor-owned utilities. Developed the State's initial long range Demand Side Plan in cooperation with the Long Island Lighting Company in 1986.

**Senior Planner**, 1985 – 1986,  
Northeast Utilities, Hartford, Connecticut

Team leader for the development and evaluation of major DSM, renewable energy, and integrated resource planning initiatives for Northeast Utilities. Responsibilities and accomplishments included the design of a highly successful DSM program targeted at commercial, industrial and institutional customers, with an emphasis on performance contracting. Provided rate case testimony and support for innovative rate, DSM and utility planning initiatives

**Director, Bureau of Energy Services**, 1982 – 1985,  
Pennsylvania Governor's Energy Council, Harrisburg, Pennsylvania.

Managed a 17-person staff of energy analysts in the development of state energy policies and programs, especially those intended to encourage utilities to consider energy efficiency and distributed generation as alternatives to traditional power supply options.

**Project Manager, Passive Solar Programs**, 1979 – 1982,  
Solar Applications Branch  
Tennessee Valley Authority, Chattanooga, Tennessee,

Managed a 12-person staff responsible for the planning, implementation and evaluation of TVA's passive solar and energy conservation programs for residential buildings. Project Manager from design through construction of the "Solar Homes for the Valley" project, involving the fast-track design and construction of 34 demonstration passive solar homes across the Tennessee Valley.

**Business Manager**, 1976 – 1979,  
Solar Shelter Engineering Comp., Kutztown, PA, Indianapolis, IN

Manager and energy analyst for engineering firm specializing in the design, manufacture and marketing of energy efficiency and renewable energy products for residential and commercial buildings.

## **Education**

1981 Master of Science

**Energy Management and Policy**; University of Pennsylvania, Philadelphia, PA  
Research Fellow and Teaching Assistant, with primary focus on the economic analysis of energy efficiency and renewable energy technologies as alternatives to traditional utility supply options

## **Education (continued)**

1976 Bachelor of Science  
Business and Economics; Lehigh University, Bethlehem, PA

## **Appointments and Associated Activities**

- 2010 - Present **Chairman, DOE/State Energy Efficiency Action Network  
Committee on Energy Efficiency in Commercial Buildings**
- 2010 – 2011 **Board of Directors, New York State Smart Grid Consortium**
- 2009 - Present **Advisory Board, Advanced Energy Research and Technology  
Center**  
Stony Brook, Long Island
- 2007 – 2010 **Chairman, New York City Energy Policy Task Force.**
- 2002 – 2007 **Chairman, National Association of Regulatory Utility  
Commissioners (NARUC) Staff Subcommittee for International  
Relations. Member, NARUC Electricity Committee**
- Fall, 2002 **Delegate, United Nations Framework Convention on Climate  
Change (COP-8), Delhi, India**
- 1998 – 2000 **Chairman, NARUC Staff Subcommittee on Energy Resources and  
the Environment**
- 1998 – 2007 **Instructor & Advisor, U.S. Agency for International Development  
and NARUC-sponsored meetings and workshops with European  
energy regulators**